1. Roll Call: Micah Bartelme, Steve Brummer, Alexandra Dieck, Milton Dohoney, Tyler Kinley, Jessica A. S. Letaw, Jonathan Massey, Darren McKinnon, Mike Michelon, Thressa Nichols, Danielle Vaughn

2. Approval of the Board Meeting Agenda

3. Public Comment (4 people maximum, 4 minutes each)
   1. 
   2. 
   3. 
   4. 

4. Reports from City Boards and Commissions

5. Executive Director Report

6. DDA Members Communications

7. Approval of March Minutes (Pages 2-12)

8. Subcommittee Reports
   A. Operations Committee – J. Massey
      · Resolution to Approve a Contract for Fencing and Barrier Cable Installation at Parking Structures (Pages 13-14)
      · Next Committee meeting: Wednesday, April 26 at 11 am
   B. Capital Improvements Committee – A. Dieck
      · COVID-19 Impact and Recovery Report
      · Project Updates
      · Next meeting: Wednesday, April 19 at 11 am
   C. Finance Committee – M. Bartelme
      · Next Committee meeting: Thursday, April 27 at 9 am
   D. Affordable Housing/Economic Development Committee – T. Kinley
      · Partner Updates
      · Next meeting: Wednesday, April 12 at 9 am (DDA only)
   E. Executive Committee – T. Kinley
      · Next Committee meeting: Wednesday, May 3 at 11:30 am

9. New Business

10. Public Comment (4 minutes each)

11. Adjournment
ROLL CALL
Present: Micah Bartelme, Steve Brummer, Alex Dieck, Milton Dohoney, Tyler Kinley, Thressa Nichols, Danielle Vaughn
Absent: Jessica A.S. Letaw, Jonathan Massey, Darren McKinnon, Mike Michelon
Staff: Maura Thomson, Interim Executive Director / Communications Manager
Sara McCallum, Deputy Director/Accounting Director
Jada Hahlbrock, Parking Services Manager
Amber Miller, Capital and Private Projects Manager
Kelley Graves, Management Assistant/Board Secretary
Hayett Chater, Accounts Payable and Procurement Specialist
Others: Peter Honeyman/DACAC, Jennifer Hall, Heather Seyfarth/AAHC,
Wendy Carty-Saxon/Avalon Housing
Public: Alan Haber/Resident

APPROVAL OF BOARD MEETING AGENDA
Mr. Kinley moved and Mr. Bartelme seconded the motion to approve the agenda.
A vote on the motion showed:
Ayes: Bartelme, Brummer, Dieck, Dohoney, Kinley, Nichols, Vaughn
Nays: None
Absent: Letaw, Massey, McKinnon, Michelon
The motion was approved.

PUBLIC COMMENT
Mr. Haber spoke of the Center of the City. He said the DDA needs to remove parking on the Library Lot
to allow for public activities. He said the DDA has not held any meetings to discuss the Center of the City.

REPORTS FROM CITY BOARDS AND COMMISSIONS
Mr. Honeyman reported that at last night’s DACAC meeting, the group discussed the 415 W.
Washington’s PUD recently approved by the Planning Commission. There was general agreement about
the need to focus on mitigating the soil contamination on the site. There was discussion about the other
factors for consideration including building on a flood plain and historic district and legal issues. The
group supports increasing the community’s affordable housing inventory with the understanding the soil
contamination and other issues need to be addressed. The DACAC discussed other topics as well,
including the search for a new DDA Executive Director, the Main Street and State Street roadway
projects, Avalon Housing’s grant request for 121 Catherine, UM’s proposed dormitory project, the
proposed 19-story development on South University, and the consultant report to the Planning
Commission on premiums.
EXECUTIVE DIRECTOR REPORT
Ms. Thomson said the DDA will be conducting a parking system rate analysis study. There were three bids received from the RFP. Fishbeck has been selected as the consultant to conduct the study. Work will begin in March. The Finance and Operations Committee will work together to develop recommendations for the Board once the study is complete.

The DDA team is scheduled for its first in-house DEI (Diversity, Equity, and Inclusion) training in April.

March is Youth Art Month. Downtown businesses and the Ann Arbor Public Schools have worked together to display school-aged children’s artwork in storefront windows. The Main Street Area Association has a walking map available on their website (https://mainstreetannarbor.org/youthartmonth).

DDA MEMBER COMMUNICATIONS
Mr. Dohoney said the recent ice storm had a significant impact on Ann Arbor, with over 40% of the community experiencing multi-day power outages and 20 school closings. Internet service was disrupted for a time, impacting the City’s ability to receive and disseminate key storm-related information. DTE engaged 303 crews outside the State to assist with restoring power to customers. Mr. Dohoney expressed appreciation for the City employees who volunteered at warming centers, including space at City Hall for employees and their immediate family members experiencing power outages. The City will be reaching out to the community, including the DDA, to discuss capacity and expectations, and develop a plan for managing future major emergencies.

APPROVAL OF MINUTES
Mr. Kinley moved and Mr. Dohoney seconded a motion to approve the February minutes.

A vote on the motion showed:
Ayes: Bartelme, Brummer, Dieck, Dohoney, Kinley, Nichols, Vaughn
Nays: None
Absent: Letaw, Massey, McKinnon, Michelon
The motion was approved.

SUBCOMMITTEE REPORTS-AFFORDABLE HOUSING/ECONOMIC DEVELOPMENT COMMITTEE
Mr. Kinley moved and Ms. Nichols seconded the following resolution:

RESOLUTION APPROVING A $300,000 GRANT FOR AFFORDABLE HOUSING AT 121 CATHERINE

Whereas, The DDA is a catalyst for strengthening economic vibrancy and quality of life in the downtown area, and to meet its mission, DDA has supported a multitude of downtown affordable housing projects through its Housing Fund;

Whereas, The lack of affordable housing in Ann Arbor is urgent;

Whereas, The City of Ann Arbor commissioned a feasibility analysis (updated May 2020) on the development of affordable housing for multiple city-owned properties, including the surface parking lot at
121 Catherine (northwest corner of 4th and Catherine) and this property was ranked high priority in that study;

Whereas, The City and the Ann Arbor Housing Commission (AAHC) selected Avalon as a co-developer for the site and a development team has been formed including the AAHC’s affiliated entity the Ann Arbor Housing Development Corporation (AAHDC), and redevelopment plans for the property are being prepared, and site plan approval is being considered;

Whereas, The plans include an approximately 64,000 square foot building to include 63 residential units at or below 60% Area Median Income (AMI), half of which are planned for at or below 30% AMI;

Whereas, Post pandemic cost estimates are approximately $8 million above previous cost estimates creating the need for additional funding sources;

Whereas, Avalon has submitted a request for a $300,000 grant from the DDA’s Housing Fund in FY24 budget to help meet these funding needs;

Whereas, The request calls for the funds to be distributed to Avalon or an affiliated legal entity that may be created for development of this project, and that the distribution be made at the closing/start of construction which is planned for April 2024;

Whereas, The AHED Committee has reviewed this request and the availability of funds and recommends approval of this request;

RESOLVED, The DDA Board approves a grant of $300,000 from its Housing Fund to the Avalon Housing or an affiliated legal entity that will be created in future for the development of affordable housing at 121 Catherine Street;

RESOLVED, The DDA Board directs staff to coordinate the timing of this payment with Avalon at closing or start of construction as best suits their needs.

A vote on the resolution showed:
Ayes: Bartelme, Brummer, Dieck, Dohoney, Kinley, Nichols, Vaughn
Nays: None
Absent: Letaw, Massey, McKinnon, Michelon
The resolution was approved.

The next Affordable Housing/Economic Development Committee meeting is scheduled for Wednesday, March 8 at 9 am.
Mr. Kinley moved and Mr. Bartelme seconded the following resolution:

RESOLUTION Approving A $350,000 Grant To Support Streetscape Restoration At 121 E. Catherine

Whereas, The DDA is a catalyst for strengthening economic vibrancy and quality of life in the downtown area;

Whereas, Streetscape restoration in the amount of $350,000 was included in the DDA’s FY23 Capital Improvement Plan as part of the Miller/Catherine Bikeway and Infrastructure Project;

Whereas, The Miller/Catherine Bikeway and Infrastructure project includes watermain replacement and support for streetscape restoration for the Ann Arbor Housing Commission (AAHC) project at 121 E. Catherine;

Whereas, The watermain replacement was completed in October 2022;

Whereas, It has been determined that it would be more beneficial to structure the streetscape support as a grant, in support of the AAHC application for low-income housing tax credits, rather than as part of the DDA’s capital improvement work on the Miller/Catherine Bikeway and Infrastructure project;

Whereas, The LIHTC application, for those tax credits, is due in April 2023 and all funding sources must be confirmed to ensure a competitive application;

Whereas, A grant request has subsequently been received from the AAHC for $350,000 to support streetscape restoration at 121 E. Catherine Street as a part of their development of affordable housing at that site;

Whereas, The DDA’s FY25 budget is being developed with capacity for this expenditure;

Whereas, After review the Executive Committee recommends approval to the Board;

RESOLVED, The DDA Board approves a grant of $350,000 from its FY25 TIF Fund Budget to the Ann Arbor Housing Development Corporation, the AAHC’s 501c3, or affiliated legal entity that may be created for development of affordable housing at 121 E. Catherine, for the purpose of supporting streetscape restoration at this site;

RESOLVED, The DDA Board authorizes the Deputy Director to release payment at the appropriate time in the construction process.

A vote on the resolution showed:
Ayes: Bartelme, Brummer, Dieck, Dohoney, Kinley, Nichols, Vaughn
Nays: None
Absent: Letaw, Massey, McKinnon, Michelon

The resolution was approved.

The next Executive Committee meeting is scheduled for Wednesday, April 5 at 11:30 am.
Mr. Bartelme said last week’s Finance Committee was cancelled due to the inclement weather.

**DDA FY24 and FY25 Budgets:** Ms. McCallum presented the proposed DDA FY24 and FY25 budgets. Questions were asked and answered.

Mr. Bartelme moved and Mr. Brummer seconded the following resolution:

**RESOLUTION TO PUT FORWARD THE FY24 and FY25 DDA BUDGETS**

Whereas, PA 57 of 2018 requires that the Director of the Authority will prepare and submit for the approval of the DDA Board a budget for the operation of the Authority for the ensuing fiscal year;

Whereas, The statute also requires that the budget be prepared in the manner and contain the information required of municipal departments;

Whereas, The DDA has submitted its FY24-FY29 capital improvement items for inclusion in the City of Ann Arbor’s Capital Improvement Plan and that Plan has been approved by the Planning Commission for inclusion in the FY24 Budget;

Whereas, The DDA’s Finance Committee has reviewed the DDA’s updated Ten-Year Plan which includes long range capital improvements, debt service, parking operations, and details the financial assumptions that have gone into that Plan;

Whereas, Before the budget may be adopted by the board, the statute requires that it be approved by the governing body of the municipality;

Whereas, DDA staff are scheduled to submit a recorded Zoom presentation of the DDA Budget to the City in March online publication;

Whereas, The Finance Committee upon completing this review recommends the DDA Board approve putting forward the FY24 Budget to City Council;

RESOLVED, The DDA Board accepts the recommendation of its Finance Committee and authorizes DDA staff to put forward the FY24 and FY25 Budgets to City staff for inclusion in the City’s Budget Document and consideration by City Council at the public hearings scheduled in May.

Prior to the vote, Mr. Bartelme said the section in the final RESOLVED referencing a recommendation from the Finance Committee needs to be removed because of the cancellation of the Finance Committee last week.

Mr. Bartelme moved and Mr. Brummer seconded the motion to amend the resolution, removing from the last RESOLVED, the wording, ‘…accepts the recommendation of its Finance Committee and...’.

A vote on motion to amend the resolution showed:

- **Ayes:** Bartelme, Brummer, Dieck, Dohoney, Kinley, Nichols, Vaughn
- **Nays:** None
- **Absent:** Letaw, Massey, McKinnon, Michelon
The motion was approved.

A vote on the amended resolution showed:
Ayes: Bartelme, Brummer, Dieck, Dohoney, Kinley, Nichols, Vaughn
Nays: None
Absent: Letaw, Massey, McKinnon, Michelon
The resolution was approved.

The next Finance Committee meeting is scheduled for Thursday, April 27 at 9 am.

**SUBCOMMITTEE REPORTS–OPERATIONS COMMITTEE**

Mr. Kinley said the February Committee meeting was cancelled last week due to the inclement weather. At the March meeting, the Committee will hear updates on current fencing activities, including results from the bid process for the lower level fencing. Engineers from Fishbeck will attend and help the Committee understand options for roof level fencing.

Also at the March Committee meeting, a staff member from Walker Consultants will attend and provide an update on the curb management study.

The next Operations Committee meeting is scheduled for Wednesday, March 22 at 11:00 am.

**SUBCOMMITTEE REPORTS–CAPITAL IMPROVEMENTS COMMITTEE**

Ms. Dieck said the Committee did not meet in February due to a lack of agenda items.

She reported that Phase 2 of the State Street construction project from North University to Huron started this week with traffic control and pavement removal.

The March Committee meeting has been cancelled due to a lack of agenda items. The next Capital Improvements Committee meeting is scheduled for Wednesday, April 19 at 11:00 am.

**NEW BUSINESS**

None.

**PUBLIC COMMENT**

None.

**ADJOURNMENT**

Mr. Kinley moved and Ms. Nichols seconded the motion to adjourn.

A vote on the motion showed:
Ayes: Bartelme, Brummer, Dieck, Dohoney, Kinley, Nichols, Vaughn
Nays: None
Absent: Letaw, Massey, McKinnon, Michelon
The motion was approved.

The meeting adjourned at 1:10 p.m.

Respectfully submitted, Kelley A. Graves, Board Secretary
ANN ARBOR DOWNTOWN DEVELOPMENT AUTHORITY
Executive Committee Meeting
Wednesday, March 1, 2023

Place: DDA Office, 150, S. Fifth Ave., Suite 301, Ann Arbor, MI 48104

Time: 11:35 am

Present: Micah Bartelme, Kelley Graves, Tyler Kinley, Maura Thomson

Absent: Jessica A.S. Letaw

Public: None

The Committee reviewed the agenda for today’s Board meeting.

Resolution Approving a $350,000 Grant to Support Streetscape Restoration at 121 E. Catherine:
The Miller/Catherine project included $350k to support streetscape restoration at 121 E. Catherine. Due to
the timing of streetscape work, staff determined the support would be in the form of grant. The AAHC is
submitting their LIHTC application in April. Confirmation of all funding sources contributes to a competitive
application. The Committee agreed to bring the resolution to the Board. Funding will not be requested FY25
or later, when the project is complete.

Public Comment: Mr. Peter Honeyman said the Downtown Area Citizens Advisory Council are interested in
knowing when the DDA will begin its search for a new Executive Director. Mr. Kinley responded that the DDA
Board needs to determine the qualifications and skills sets needed for the position before a search may begin.

Adjournment: There being no other business, the meeting adjourned at 11:50 am.

Respectfully submitted,
Kelley A. Graves, Board Secretary
AFFORDABLE HOUSING/ECONOMIC DEVELOPMENT COMMITTEE MEETING MINUTES
Wednesday, March 8, 2023

Place: DDA Office, 150 S. Fifth Ave., Suite 301, Ann Arbor, MI 48104
Time: 9:00 a.m.
Committee Present: Tyler Kinley
Other Board Members: Thressa Nichols
Partners: Eli Neiburger/AADL, Heather Seyfarth/AAHC, Jennifer Cornell/City
Staff: Hayett Chater, Kelley Graves
Public: Peter Honeyman/Resident

AADL: The Library had Epic MRA conduct a survey of its community base. This survey is usually conducted every two years but, was delayed due to the pandemic. It is an opportunity for the Library Board to hear what community thinks about and wants from the Library and helps inform decisions about its future plans. The full survey results report will be shared with the Library Board later this month. Mr. Neiburger said the survey results show support for renovating the current main library vs. replacing/building new. There is also support for partnering with a developer for a mixed-use development with the Library on the main levels and a mix of housing on the upper levels. There was discussion about possible partnerships, rezoning the Library property from public to D1 to allow for private development, etc.

AAHC: Ms. Seyfarth said the 121 Catherine project is scheduled to go to the Planning Commission next week. There was discussion about the community space included in the plans and how best to use and operate it. The 350 S. Fifth Avenue project is in the schematic design phase.

City Council: Ms. Cornell provided an overview of the Economic Development Corporation, of which she is a member. The EDC was established years ago by the City to approve bonds. The group has not approved a bond in years. They are in the process of defining their purpose/role moving forward.

DDA: Phase 2 of the State Street project, a collaboration between the DDA and the City, is underway. Phase 2 runs from North U to Huron and includes streetscape work (curbless design) to Washington Street and watermain and resurfacing work to Huron. The contractor anticipates completing the project by September.

Updated signage has been installed on the rooftop level of all parking structures. DDA staff worked with Community Mental Health (CMH) and the Center for Health and Research Transformation (CHRT) at U of M to ensure rooftop signage includes the most helpful contact information and messaging for those in crisis. Staff continue to work with CMH and CHRT on additional signs for other areas in the structures and for distribution to downtown businesses interested in displaying this information. At the March DDA Operations Committee engineering consultants will be presenting information on costs for completing the fencing on below rooftop levels (80% complete) and additional options for the rooftop level.

A consultant team has recently been hired to do a comprehensive parking system rate analysis study. The DDA last addressed parking rates in 2018 when a 5 year rate plan was put in place, the final increase
of this plan occurred in July of 2022. The 2018 strategy addressed monthly permits and on-street parking rates only. Parking structure rates were not part of this plan, structure rates have remained constant at $1.20 since 2012. The study is scheduled to get underway this month and continuing into the Fall of 2023. The DDA Finance and Operations Committees will be working together to bring recommendations to the DDA board.

The project team has begun work on the final engineering and construction documents for the Fourth Avenue project. This project is a collaboration between the DDA, the City, the AAATA, and the AAHC and includes pedestrian and transit improvements along Fourth Ave. between William & Liberty along with stormwater improvements and street resurfacing.

Public Comment: Mr. Honeyman commented on the Center of the City in response to the group’s general discussion about the Library Lot in relation to the Library’s possible future renovation plans and the 350 S. Fifth Avenue project.

The next Affordable Housing/Economic Development Committee meeting (DDA only) is scheduled for April 12 at 9 am.

The meeting adjourned at 11:05 am

Respectfully submitted,
Kelley A. Graves, Board Secretary
Parking Structure Fencing: Ms. Hahlbrock summarized the DDA’s work since 2016 on suicide deterrent fencing in the parking structures. To-date, 80% of the structure levels have fencing in place. Fishbeck Engineering conducted rooftop inspections last fall. Repairs and gap-filling were completed. The DDA met with the Washtenaw County Community Mental Health Services to update the existing signage on all the parking structure rooftops.

Mr. Thomson and Mr. Ortleib talked through the recommended fencing solution. Ms. Hahlbrock provided an overview of the FY2024 CIP $3M restoration budget. She asked the Committee for feedback on prioritizing initiatives, noting the maintenance and restoration projects that were deferred during the pandemic and other projects that need to completed. Questions were asked and answered.

An RFP to install suicide prevention fencing on the remaining 20% of the parking structures levels was prepared and released. Only one vendor submitted a response to the RFP. Fishbeck’s outreach to the other two vendors who attended the pre-bid meeting indicated a lack of available manpower as the reason for them not bidding on the project. Ms. Hahlbrock recommended moving forward with the vendor and prepared a draft resolution, pending final review of the bid proposal. Questions were asked and answered. The Committee agreed to bring the resolution to select the vendor for the parking structure fencing project to the Board.

Curb Management Study: Ms. Mancini-Nichols walked the Committee through the work done to-date for the study. A curb inventory was conducted. She shared graphs showing the curb data collected at Kerrytown and Liberty Street and, on South University. A curb pilot is underway now on S. Forest. Questions were asked and answered. The next steps include a
pilot analysis, curb typologies, pricing analysis, the curbside toolkit, and the final plan to be delivered to DDA staff and then shared with the Operations Committee and Board.

**Parking System Rate Study:** Ms. Hahlbrock said the initial steps for the parking system study are underway. She shared information on costs associated with this year’s sidewalk occupancy permits related to meter bags. Questions were asked and answered.

**Transportation:** Ms. Hahlbrock said getDowntown will be bringing a funding request and program updates to the next Operations Committee meeting.

**New Business:** None.

**Public Comment:** Mr. Eckstein said he hopes the DDA acts expeditiously to complete the installation of the suicide deterrent fencing on the other levels of the parking structures. He likes what he saw in Fishbeck’s plans today for the fencing materials.

The meeting adjourned at 12:30 pm.

Respectfully submitted by:
Kelley A. Graves, Board Secretary
Memo
To: DDA Board
From: Jada Hahlbrock, Parking Manager
Date: April 5, 2023
Re: Parking Structure Lower Level Fencing

In 2016, the DDA Operations Committee began conversations about suicide deterrence and fall prevention in the parking structures. At the time the parking industry was developing best practices around deterrence efforts and fencing, and the Operations Committee had its engineers explore options for the structures. In 2017, the DDA bid a project that included architectural steel fencing at the rooftops of six structures. Only one bid was received, for $1,400,000.00, three times the engineers estimate and more than had been budgeted. Material and contractor options were being explored when, in fall 2017, a series of incidents prompted more immediate action.

In September 2017, City Council passed a resolution urging the DDA to install rooftop barriers. Having already begun the process of exploring deterrence options, the DDA Board passed a resolution in October 2017 establishing a project budget of $400,000 to be spent on suicide and fall deterrence efforts. The funds were used to install galvanized chain-link fencing at six rooftops and begin fencing on some lower levels.

Following the work in 2017, installation of fencing below rooftop levels continued, as did inspections and maintenance of rooftop fencing. The DDA has fully integrated suicide deterrence and fall prevention measures into all our design, planning, maintenance, and restoration work. These components are critical and are prioritized as are other life safety elements. In total these efforts have significantly raised deterrence levels and safety across the system. Eighty percent of levels above the ground floor have fencing in place.

Over the last four months fence related work has included the following tasks;
- Inspection and assessment of parking structure roof-top fencing resulting in $25,000.00 work in repairs, alterations, and additions.
- Work with Washtenaw County Community Mental Health to create new roof-top signage, and additional messaging for display in elevators and display cases.
- Continuing work by DDA engineers to develop criteria for both lower-level and roof-top fencing that address durability, structural considerations, and aesthetics.

A Request for Proposal was released for fencing to cover the remainder of lower-level openings. The scope of the work will complete installation of lower-level barriers (third level and higher covered levels). Engineers estimated the cost of the work to be $619,000.00. One proposal was received, from Future Fence, at a cost of $722,770.29. Fishbeck engineers followed up with Future Fence to discuss the proposal. Following those discussions, a revised cost of $713,511.93 was agreed to. The DDA Operations Committee is supportive of the DDA staff recommendation to accept the proposal and proceed with the work. Staff recommend establishing a project budget that includes a 10% contingency.

Action Recommended: DDA staff recommend approval of the attached resolution authorizing a contract with Future Fence and establishing a project budget of $784,862.93.
RESOLUTION TO APPROVE A CONTRACT FOR FENCING AND BARRIER CABLE INSTALLATION AT PARKING STRUCTURES

Whereas, The DDA has managed the public parking system since 1992 in support of its mission;

Whereas, In October 2017 the DDA Board approved a project budget of $400,000.00 to be used for suicide deterrence efforts in the parking structures and with those dollars chain-link fencing was installed on the roof tops of six parking structures, as well as some levels below the roof-tops;

Whereas, Additional work in 2018, 2019, 2020, and 2021 added fencing or cable barriers at many below roof-top levels across the system;

Whereas, Remaining work includes continuing to add fencing or cable barriers at below roof-top levels and this work will be overseen by DDA engineers;

Whereas, A Request for Proposal for this work was distributed to qualified companies and posted publicly, and one company submitted a proposal;

Whereas, DDA staff determined that the proposal from Future Fence was responsive, with a cost of $722,770.29;

Whereas, DDA engineers followed up with Future Fence to review the response and after discussion arrived at a cost of $713,511.93;

Whereas, There is budget capacity in fiscal years 2023 and 2024 for this work;

Whereas, the Operations Committee recommends DDA Board approval;

RESOLVED, The DDA Board approves the selection of Future Fence as contractor for parking structure lower level fencing and cable barrier work with a contract amount of $713,511.93;

RESOLVED, That a contract contingency amount of $71,351.00 be established within the project budget and that the Parking Manager be authorized to approve additional change orders to the construction contract with Future Fence not to exceed $784,862.93 to be paid from the Parking CIP Fund;

RESOLVED, That the DDA Executive Director is authorized to sign the contract with Future Fence.